



King's College London Students' Union
Annual Report and Accounts
for the year ended 31 July 2016

KCLSU Annual Report 15/16

Company Registered Number: 5762196
Registered Charity Number: 1136729

kclsu
Our Students' Union

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Introduction from the KCLSU President



There has been a steady increase in student engagement and campaigning at the Union over the past few years – and the last year was a phenomenal one.

We had a full scale democratic overview, which is currently working to enable any student to set up a campaign and Union Development Committees to make sure students are involved at every level of Union organisation.

Funding has been a massive issue for students at King's, and last year the pay given to Graduate Teaching Assistants in Arts and Humanities and SSPP more than doubled, which was campaigned for by the SU. We also campaigned for and succeeded in getting the libraries open for longer, an accessible space in Bush House for disabled students, achieved sanctuary scholarships for those abroad in hardship to come to King's, and got parent and carer spaces on our campuses for the first time. So much else was achieved in the last year, and we are excited to carry on with the work to make King's more accessible and empowering for all students.

As well as campaigns, we have had some exciting news around estates. As we move into 2016-17 we can confirm that there is more activity provision in Bush House being prepared for and a whole new Union space there, doubling the space that currently exists for the Union at Strand. We have also moved at Guy's into the West Wing and increased Activity Rooms there, with a new non-alcoholic café and bar offer. Come down to see our spaces there, and Bush House in the new academic year! It's been a year of phenomenal change, of spaces and engagement, but we are propelling ourselves towards a vibrant Union community, fully representative and empowering of all of our students.

A handwritten signature in black ink, appearing to read 'B Hunt'.

Ben Hunt

KCLSU President and Chair of Trustees
2016-2017

A note from the Chief Executive



2015/16 was a year in which we built on the foundations laid in the first year of our Big Plan to truly start Building a Better Union together. A number of our Big Thinking projects that we started last year turned to action during 15/16 such as:

- Changing our Student Decision Making Structure - radically overhauling our approaches to decision making and shaping within the Union so that we can increase student engagement in our decision making and together make more of a difference to student life at King's.
- Increasing our funding for Activity Groups and making it easier to access, so that more of our groups get the support they need to do even more of the amazing things they do to create our vibrant student community at King's.
- Opening the first phase of our new building at Guy's Campus, with the second phase opening for the start of term 2016/17.
- Re-branding the Union so that all our members understand who we are and what we do and how together we can connect to be a strong and effective Union of students.
- Working with hundreds of our students to create exciting, inclusive and accessible designs for our new home at Strand within the Bush House Buildings that will open for 2016/17.

Another phenomenal year that paves the way for an even bigger one next year. Thank you so much to every single student, staff member and officer who has played their part in transforming KCLSU over the last twelve months.

A handwritten signature in black ink, appearing to be 'Mo Wiltshire'.

Mo Wiltshire
Chief Executive



Structure, Governance and Management

KCLSU is governed by a Board of Trustees; the Trustees are also Directors of the charitable company. The Directors will be called Trustees henceforth in this report. Two-thirds of the Board are current students of King's College London who are elected by the members of KCLSU (King's College London students) annually. Student Trustees during this time were elected for terms of up one year. There are also four non-student Trustees on the Board who are appointed for their particular professional knowledge and skills. Appointed Trustees may serve for an initial term of four years, renewable for one further term of four years.

Full details of current Trustees and those who served in 2015-16 and who joined or left the board in the period from 31 July 2016 up to the date of this report, together with the organisation's principal advisors can be found in Legal and Administrative Information on page 36.

All Trustees undertake an induction programme and are given briefings on the organisation's operations and goals. The induction programme covers the role of Trustee, provides an understanding of the legal responsibilities of being a Trustee and Company Director, and through meeting key Board and Management Team members provides an appreciation of KCLSU's vision, mission and values and the relationship between Trustees and Executive. Newly elected or appointed Trustees are invited to attend one or more Board meetings before taking up their positions.

The Trustees are responsible for the overall performance and strategic direction of KCLSU on behalf of its members, over 27,000 students of King's College London. In this respect the Board undertakes self-assessment and further development initiatives as required, ensuring that they work to high standards.

How governance works at KCLSU

The role of the Trustees at KCLSU is threefold:

- To provide leadership through governance
- To be the strategic partner for senior management
- To fulfil their fiduciary responsibilities under Charity Law, the Education Act, Company Law and the Memorandum of Understanding between King's College London and KCLSU.

Day-to-day operational and staff management is delegated to the Chief Executive who is responsible to the Trustees for strategy development, implementation and operational performance. Representation of students is delegated to the President who, along with fellow Student Officers, focuses on policy, lobbying and advocacy ensuring that the voice of King's students is heard. During the year we have agreed a new Memorandum of Understanding and Relationship Agreement with KCL.

The Board meets up to six times per year. In addition there are four sub-committees on which Trustees may work in order to develop closer working relationships with staff and to advise the Board, as follows:

- Performance Committee – to ensure that the financial assets of KCLSU are being applied appropriately and that operating plans are being achieved
- Audit, Risk and Compliance – to review the effectiveness of risk management and financial controls, and receive external audit opinion on the organisation's financial statements
- Governance and Policy Committee – to ensure governance procedures are being adhered to and developed as necessary
- Human Resources Committee – to review people management policies and procedures and the reward and recognition frameworks

Employees

We employed an average of 54 salaried staff team members and 130 student staff team members during the year.

Our teams work across four campuses in London and their dedication and commitment are at the heart of our achievements. Our team members have a wide variety of talent and experience, coming from a variety of backgrounds including former students of King's College London, industry experts and managers with both private and charity sector experience.

This diversity encourages a team atmosphere and a culture of innovation and entrepreneurship. We're committed to ensuring that no-one at KCLSU is discriminated against, either directly or indirectly, on the grounds of gender, marital status, racial or ethnic origin, disability, sexual orientation or age; and we will strive in all we do to serve the interests of our staff from all sections of society.

Senior Management Salaries

The performance management and salary setting for the Senior Management team is consistent with the process for the rest of KCLSU. Job roles are evaluated by a Job Evaluation Panel which consists of staff from across the organisation. Roles are evaluated based on responsibility and technical skills. Once evaluated the roles then fit within the KCLSU pay scale. There is a spine-point increase each year within each salary band. There is also a discretionary cost of living pay increase, which in 2015/16 averaged 1.5% across KCLSU.

Trustees' responsibility for the accounts and financial statements

In preparing financial statements, KCLSU's Trustees are required to:

- Prepare financial statements which give a true and fair account of the affairs of KCLSU
- Select suitable accounting policies and then apply them consistently
- Make judgements and estimates that are reasonable and prudent
- State whether applicable accounting standards have been followed subject to any material departures disclosed and explained in the financial statements
- Prepare financial statements on the going concern basis unless it is inappropriate to presume that the company will continue on that basis

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy the financial position of the association. They are also responsible for safeguarding the assets of the association and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities, as well as exercising proper financial controls.

Auditors

The Trustees have taken all the steps necessary to make themselves aware of any relevant information that should be drawn to the attention of the auditors and to establish that the auditors are aware of such information.

So far as each Trustee is concerned there is no information relevant to the audit of which the auditors are unaware.

Public benefit

The Trustees have a duty to report on 'public benefit' by explaining the significant activities undertaken in order to carry out our aims for the public benefit, and our achievements measured against those aims. The Trustees confirm that they have had regard to the Charity Commission's guidance on public benefit when setting objectives and planning activities.



Operational and Financial Review

Operational and Financial Review

Last year we put in place a five year strategic plan - it's called our Big Plan because we've thought big! Our Big Plan 2014-2019 sets out what we'll be focussing on over these five years so that every valued KCLSU member makes the most of their time at King's and leaves ready and able to shape the future.

The Big Plan came from:

- Results from KCLSU's "What Next?" Student Survey
- Focus Groups with students
- Feedback from KCLSU Student Officers and Staff.

These were developed by the Big Plan Working Group into the Big Plan, made up of Our Vision (what we want), Our Mission (what we do to realise our Vision), and Our 4 Priorities (our focus for the next five years).

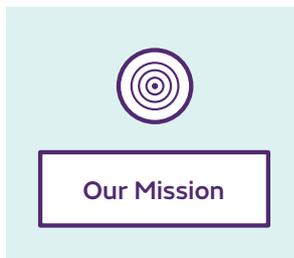
Full details of what we aim to achieve under each of these priorities by 2019, and our Measures of Success, are in our Big Plan document at www.kclsu.org/ourplan

We also look at our Values in Action, to make sure we bring our ideals to life in all we do. As a Students' Union we're student-led, people orientated, innovative, straightforward and sustainable. Ethics are at our heart, but they need to be in our practices too - we need to lead by example and inspire others.



What we want

To make the most of our time at King's and leave ready to achieve our ambitions and shape the future.

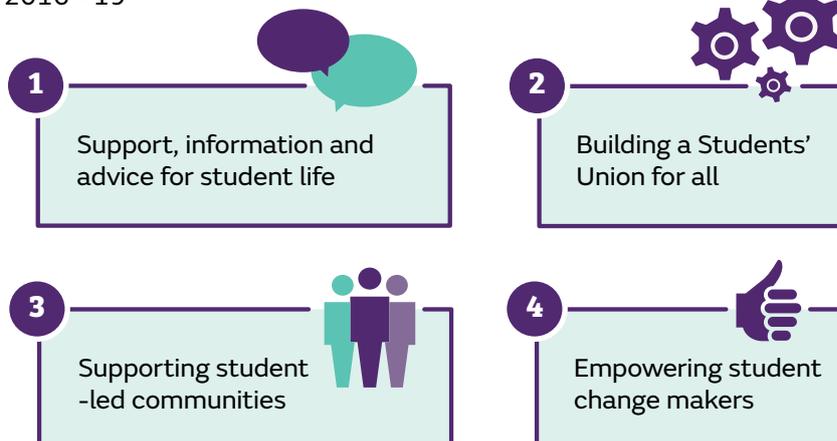


What do we do to realise our vision?

We're a union of students. We connect with each other, create and build communities together, and share our interests with one another. Together, we make a difference for each other and the world around us.

Our Priorities

2016 - 19



Key Successes in 2015/16 (Year 2 of the Big Plan)

Support, information and advice for student life

- Successfully influenced KCL with regards to amending academic regulations, particularly around the “Fit to Sit” policy.
- Successfully completed a review of our Advice services, with recommendations due to be implemented during 16/17.
- Successfully delivered a well-informed student written submission for the QAA - following extensive engagement from our members.

Building a Students' Union for all

- We responded to 35,000 enquiries through Student Centres across four campuses, from simple questions to more complex issues, and engaged with more members than ever through social media.
- We led on the design and planning of the re-development at Guy's Campus – which successfully opened to students during Summer 2016.
- We have led on planning of the Strand Campus Development to ensure that the project benefits our members. This includes negotiating double the amount of floor space for our members at Bush House than we currently have at the Macadam Building.
- We have refreshed the KCLSU brand to present a clear and cohesive identity that our members can engage with.

Supporting student-led communities

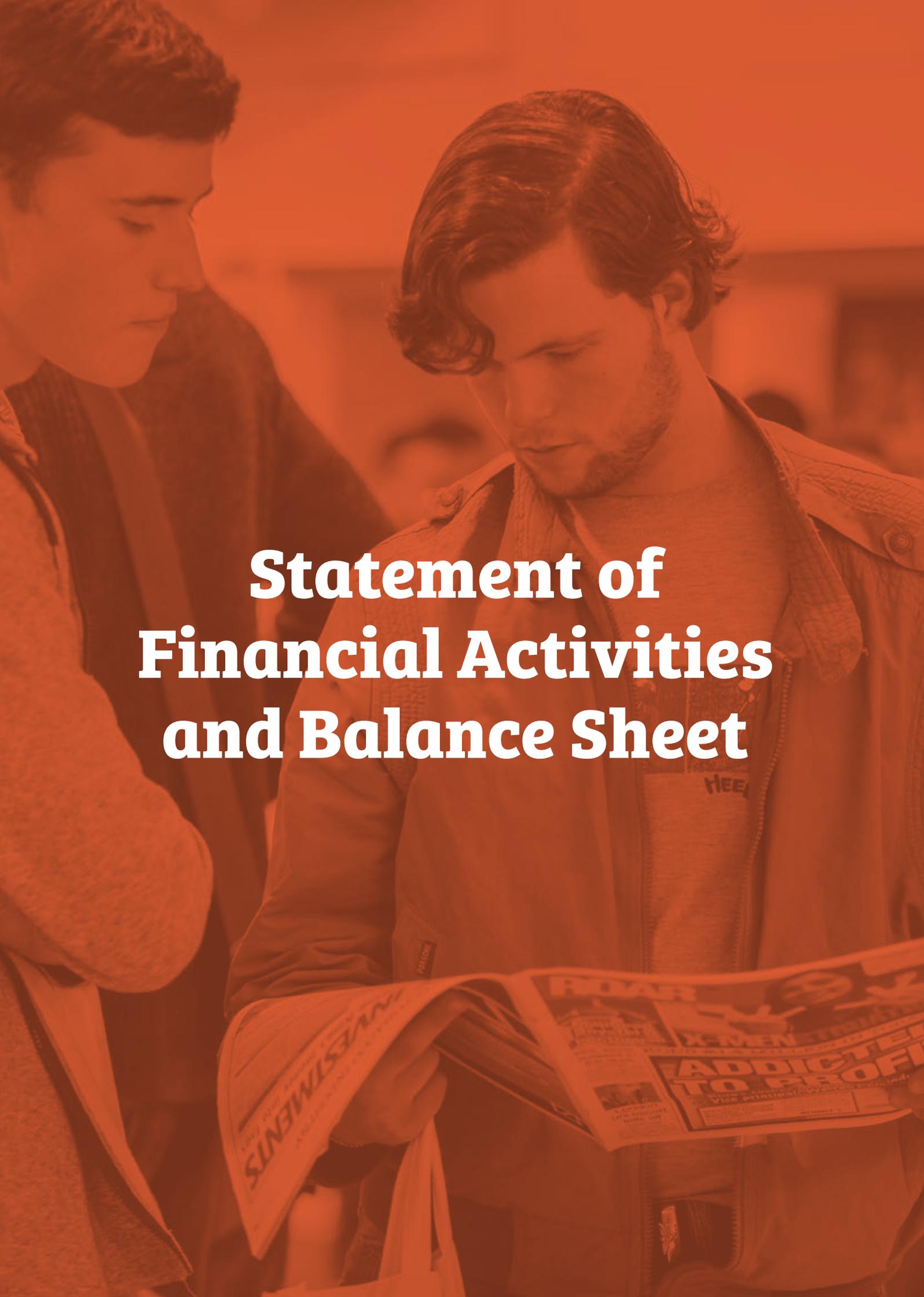
- We over-achieved our target of 9,550 memberships of clubs and societies, with a total of 17,345 memberships – a 35% increase on prior year.
- We trained 615 student leaders from our sports teams and societies – more than ever before - so that they could manage their money better and be more sustainable for the long term.
- We gave students the necessary tools (including a Student Activity handbook, improved Finance Procedures, and guidance on our AGM, fundraising and volunteering) so they could improve their sports teams and societies and manage them more effectively.
- Our Sports teams won Varsity 2016! Huge congratulations to all involved.

Empowering student change-makers

- We gave Student Officers the confidence, evidence and tools they needed to influence decision making with KCL around academic representation.
- Established strong and active networks of student leaders, representatives and campaigners through skills development training, tailored guidance and one-to-one contact.
- We delivered the “Liberation at KCLSU Review” achieving the project objectives and AGM resolution.
- We delivered the “Student Decision Making Review”, which will enable us to engage more students in more of our decisions.

Values in action

- We implemented our Ethical Banking and Investment Policy – and have now switched our banking from National Westminster Bank to two ethical banking providers – Triodos and Metro Bank.
- We retained our Excellence Green Impact Award, and won a Best Bar None Gold Award for the second year in a row.
- We launched a new range of KCL clothing which was sold through our shop and online.
- We launched a free printing service at Guy's and Strand campuses, with Waterloo and Denmark Hill to follow soon.
- We agreed a new Memorandum of Understanding and Relationship Agreement with KCL.
- We achieved a “Very Good” rating in the Quality Students' Union assessment which was recently undertaken.

The image shows two men in a public setting, possibly a newsstand or a public square, looking at a newspaper. The man on the right is holding the newspaper open, and both are looking down at it. The entire image is overlaid with a semi-transparent orange color. The newspaper has some text visible, including 'INVESTMENTS' on the left page and 'ADDICTED TO PROFITS' on the right page. The man on the right is wearing a jacket with 'HEEL' visible on the pocket.

Statement of Financial Activities and Balance Sheet

Income	Unrestricted income for the year increased by 5% to £5.1million. This was primarily due to an inflationary increase in our grant from KCL.
Costs	Total expenditure from unrestricted funds for the year was £5.0 million which is in line with our previous year's result.
Outcome	The outcome for the year was an operating surplus of £22,758, which the Trustees deem to be a satisfactory result.
Restricted Funds	These funds comprise monies held for Student Activity Groups (ratified clubs and societies, which are branches of KCLSU) and grants received from King's College London for specific student-facing projects. During the year there was £0.7m income and £0.5m expenditure from restricted funds, resulting in a £0.2m surplus.
Fixed Assets	KCLSU fixed assets stayed broadly in line with the prior year.
Reserves	Net inflow after all depreciation charges was £180,235, resulting in total assets increasing to £1m. General reserves which can be used to fund operations increased to £1.2 million.
Reserves Policy	<p>KCLSU reserves policy is that general (unrestricted) reserves should be maintained in the range of three to nine months' (which equates to £0.5m - £1.5m operating costs after deducting the College grant at any one time and taking into account Pension Fund). At this level we believe that we would be able to continue the student-facing activities of the organisation in the event of a significant decline in non-College funding, whilst allowing time to re-establish or re-focus income generating activities. As at 31 July 2016 our total unrestricted reserves equated to 4 months cover (which equates to £0.6m) so we complied with this policy.</p> <p>This year, under the new accounting framework (FRS 102), the KCLSU's share of the Students' Union Superannuation Scheme past service deficit is shown on the KCLSU balance sheet. Nothing has changed with respect to the liabilities that KCLSU will incur. The impact on our reserves is as a result of the change in accounting under FRS 102. There is a £0.6m adverse impact on reserves as a result of this change in accounting framework – which is outlined in more detail in Note 19.</p>
Ethical Investment Policy and Performance	During the year, KCLSU implemented an Ethical Banking and Investment Policy. As a result we transferred our funds from National Westminster Bank plc to two ethical banking providers – Metro Bank and Triodos Bank. KCLSU has an investment policy whereby funds not committed to project activity or invested in tangible fixed assets should be invested at low risk, in ethical providers to obtain the best rate of return. At 31 July 2016 all excess funds were invested with Ethical Banking providers in line with our policy.

Risk Management

The Trustees are responsible for KCLSU's risk management and the effectiveness of internal controls. On behalf of the Trustees, the Senior Leadership Team performed a review of major risks and the mitigating measures. The ongoing management of risk is overseen by the Audit Risk and Compliance sub-committee. The key risks and their mitigations are outlined below:

Reputational damage

This risk includes damage to the relationship with KCL and campus relations with our members. We strive to maintain strong relationships with KCL – and have recently agreed a new memorandum of understanding. We also review all incidents on campus that occur, in order to improve processes and behaviours going forward.

Space and IT

KCLSU are currently undergoing major estates projects with likely moves and redevelopments across the majority of our campuses. We are also upgrading our IT and technology systems. All of these projects carry significant operational risk – which we mitigate through effective project planning.

Employees

The loss or long-term absence of key KCLSU staff is a risk to future operations. In order to mitigate this risk KCLSU has a process of knowledge sharing and extensive staff training.

Commercial income

KCLSU's future plans are dependent on the Commercial activities generating increased income. A commercial plan has been developed and new venues have been opened with the aim of improving our offer to members and generating an increase in income.

Subsidiary Companies

KCLSU has a wholly owned trading subsidiary KCLSU Limited. This company operates non-student trading activities on behalf of the Union. Profits generated by KCLSU Limited are transferred to the Union under the Gift Aid scheme. The accounts show, and these comments refer to, the consolidated position taking into account the financial performance of both organisations. A note about the trading subsidiary's performance is included within these accounts.

Thanks

The Trustees would like to thank the student volunteers, student staff and permanent staff who have supported the work of KCLSU over the past year. We would also like to thank others who have championed the role of KCLSU. With all your continuing support and endeavours we look forward to significantly improving our organisation for the benefit of students at King's College London.

On behalf of the Trustees,



Ben Hunt

KCLSU President and Chair of Trustees
2015-2016

The image shows two women from a group, likely students, looking at a tablet together. The woman on the left has long blonde hair and is pointing at the screen. The woman on the right has her hair in a bun and is holding the tablet. They are both wearing dark-colored t-shirts with a logo that says 'KING'S COLLEGE LONDON'. The entire image is overlaid with a semi-transparent purple filter. The text 'Independent Auditors' Report' is centered in white, bold font.

Independent Auditors' Report

**To the members of
King's College London
Students' Union**

We have audited the consolidated financial statements of King's College London Students' Union for the year ended 31 July 2016 which comprise the Consolidated Statement of Financial Activities, including the income and expenditure account, the Consolidated Balance Sheet, the Consolidated Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including the Financial Reporting Standard 102, 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

This report is made solely to the company's members as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed.

**Respective
responsibilities of
trustees and auditors**

As explained more fully in the Trustees' Responsibilities Statement set out in on page xx, the Trustees, who are also the directors of the charitable company for the purposes of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practice's Board's Ethical Standards for Auditors.

**Scope of the audit
of the financial
statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report of the Board of Trustees to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

**Opinion on financial
statements**

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charitable company's affairs as at 31 July 2016 and of the group's incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Opinion on other
matter prescribed by
the Companies Act
2006**

In our opinion the information given in the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

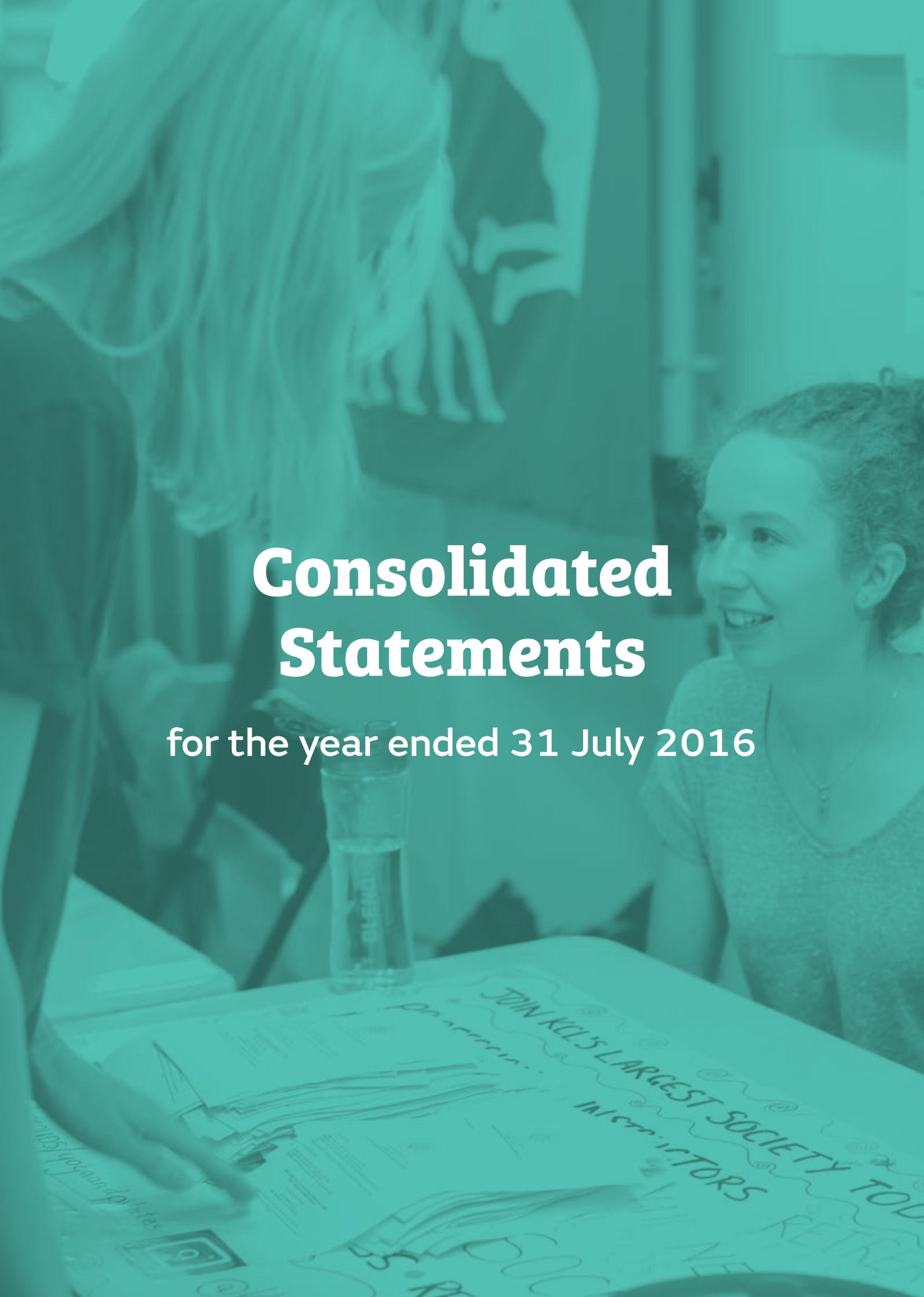
We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and sufficient accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.



Kevin Lally (Senior Statutory Auditor)

for and on behalf of Knox Cropper Chartered Accountants, Statutory Auditor
Registered Auditors and
Chartered Accountants
8/9 Well Court
London EC4M 9DN



Consolidated Statements

for the year ended 31 July 2016

Consolidated Statement of Financial Activities (Including the Income and Expenditure Account)

For the year ended 31 July 2016

	Notes	Unrestricted Funds 2016 (£)	Restricted Funds 2016 (£)	Total 2016 (£)	Total 2015 (£) as restated
Income and Endowments from:					
Donations and Legacies					
College Grant	2	3,900,634	6,189	3,906,823	3,715,113
Charitable Activities					
Student Community Venues	3	726,540	-	726,540	768,686
Student Activity Groups		-	662,902	662,902	481,236
Other Trading Activities					
Rental Income and Premises Hire		6,249	-	6,249	4,370
Sponsorship Income		52,592		52,592	65,085
Subsidiary Company Income	4	260,307		260,307	234,418
Investments					
Interest Receivable		6,645	-	6,645	5,275
Other					
Other Income		147,823	-	147,823	82,680
		5,100,790	669,091	5,769,881	5,356,863
Expenditure on:					
Raising Funds					
Sponsorship Expenditure		37,604	-	37,604	38,806
Subsidiary Company Expenditure	4	244,295	-	244,295	214,931
Charitable Activities					
Student Community Venues	3	1,708,765	-	1,708,765	1,851,161
Student Representation & Communication	5	1,583,728	-	1,583,728	1,607,312
Student Activity	6(a)	1,216,370	6,189	1,222,559	1,095,611
Student Activity Groups	6(b)	287,808	505,245	793,053	704,279
		5,078,212	511,434	5,589,646	5,512,100
Net income/(expenditure) for the year		22,758	157,657	180,235	(155,237)
Reserves brought forward					
As previously reported	14	1,286,076	275,361	1,561,437	1,454,327
Prior year adjustment		(703,594)	-	(703,594)	(441,247)
Now reported		582,482	275,361	857,843	£1,013,080
Reserves carried forward	14	£605,060	£433,018	£1,038,078	£857,843

Consolidated Balance Sheet

At 31 July 2016

	Notes	Group and Parent 2016		Group and Parent 2015 (as restated)	
		£	£	£	£
Fixed assets	10		75,206		63,480
Investments			568		568
Current assets					
Stock		64,676		64,582	
Debtors and Prepayments	11	192,238		288,338	
Cash at Bank and in Hand		1,830,835		1,451,952	
		2,087,749		1,805,872	
Creditors					
Due within one year	12	(531,220)		(436,630)	
Net current assets			1,556,528		1,368,242
Creditors					
Amounts falling due after more than one year	12		(594,223)		(574,447)
			1,038,078		857,843
Financed by:					
Funds					
Restricted Funds	13		433,018		275,361
Unrestricted Funds	13				
Designated Capital Fund		75,205		63,480	
Pension Fund		(637,580)		(617,804)	
General Reserve		1,167,435		1,136,806	
			605,060		582,482
			£1,038,078		£857,843

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small entities and with the Financial Reporting Standard 102. The financial statements were approved, and authorised for issue, by the Board of Trustees on _____ and signed on their behalf by:-

Ben Hunt

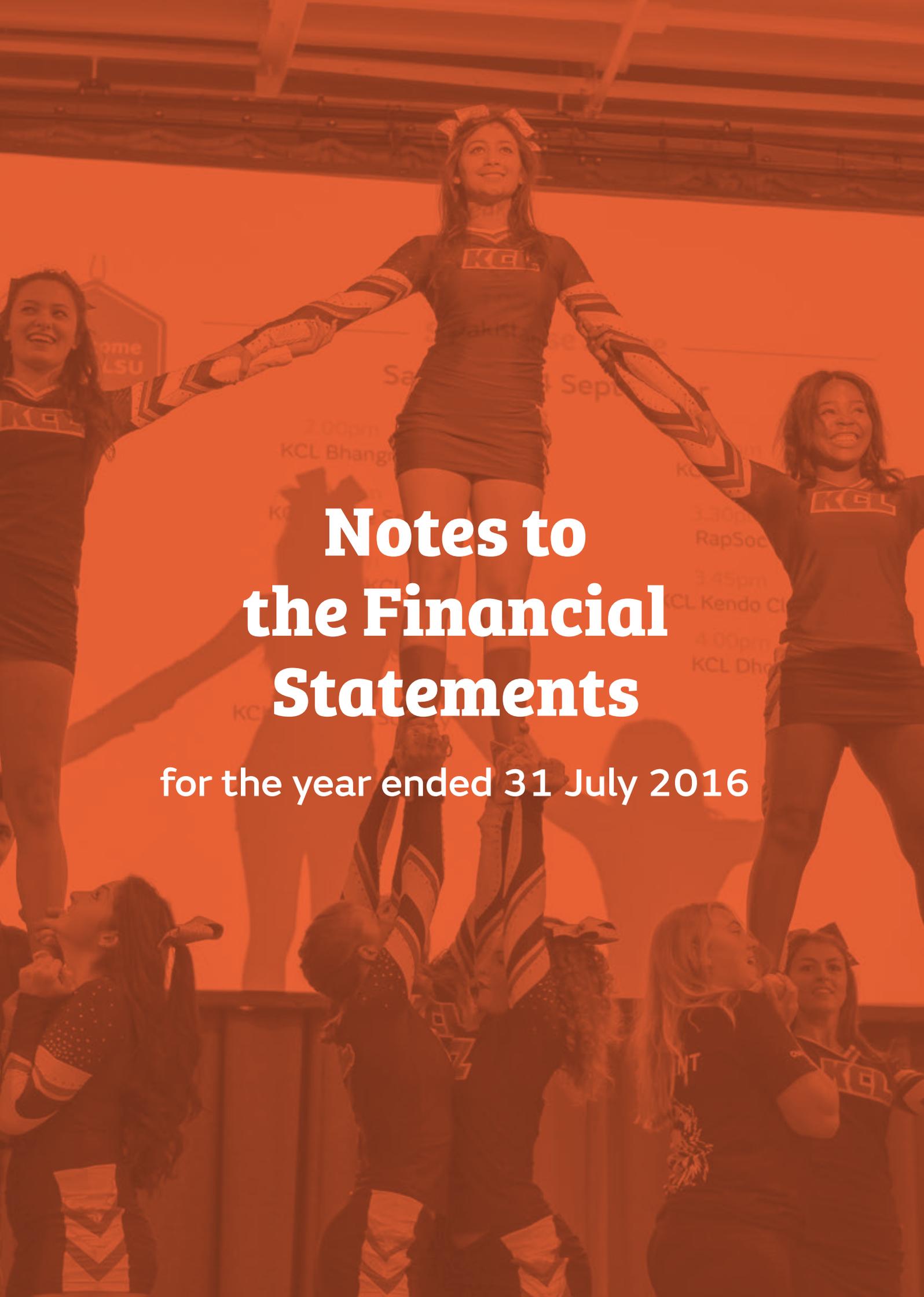
Chair of Trustees, 2016

Registered Company No 05762196

Consolidated Cash Flow Statement

At 31 July 2016

	2016		2015	
	£	£	£	£
Cash inflow from operating activities				
Surplus/(deficit) for the financial year	180,235		(155,237)	
Adjustment for:				
Depreciation	100,521		146,850	
Changes in Stock	(94)		(286)	
Changes in Debtors	96,100		804,755	
Changes in Creditors – Short Term	94,590		80,989	
Changes in Creditors – Long Term	19,776		157,329	
Interest income	(6,645)		(5,275)	
		484,483		1,029,125
Cash inflow from operating activities				
Investing activities				
Purchase of tangible fixed assets	(112,246)		(18,044)	
Disposal of investments	-		1,260	
Interest income	6,645		5,275	
		(105,601)		(11,509)
Changes in Cash and Cash Equivalents in the year		378,882		1,017,616
Cash and Cash Equivalents at the beginning of the year		1,451,952		434,336
Cash and Cash Equivalents at the end of the year		£1,830,834		£1,451,952
Components of cash and cash equivalents				
Cash at bank and in hand		1,830,834		1,451,952
		£1,830,834		1,451,952



Notes to the Financial Statements

for the year ended 31 July 2016

1. Accounting Policies**a) Accounting Convention**

The financial statements have been prepared under the historical cost convention and in accordance with applicable United Kingdom accounting standards, the requirements of the Statement of Recommended Practice 'Accounting and Reporting by Charities' (SORP 2015), the Financial Reporting Standard applicable in the UK (FRS 102) and the Charities Act 2011.

The Trustees consider that there are no material uncertainties about the Trust's ability to continue as a going concern. In preparing the accounts, a prior year adjustment was required in applying the accounting policies required by FRS 102 and the Charities SORP. Full details are set out in note 21.

b) Fixed Assets and Depreciation

Expenditure on major repairs and refurbishment work is capitalised and depreciated over its estimated useful life.

Equipment, including motor vehicles, is capitalised and depreciated over the estimated lives of the assets. Full year depreciation is provided in the year of purchase. The rates of depreciation currently used are as follows:

Building Works - 10% to 25%	Computer Equipment - 33%
Other Equipment - 33%	Motor Vehicles - 25%

c) Investments:

Investments are valued at cost.

d) Stocks:

Stocks are valued at the lower of cost and net realisable value.

e) Donations:

Donations are accounted for in the Statement of Financial Activities when the Union becomes entitled to receive them. Those subject to restrictions on use are classified Restricted Fund.

f) Capital Grants:

Capital grants received to fund fixed assets are accounted for in the statement of financial activities as restricted funds when the Union becomes entitled to receive them. Depreciation of the related fixed assets is charged against the restricted fund.

g) Pension Schemes:

Up to 30th September 2011, the Union participated in the Student Union Superannuation Scheme, a defined benefit scheme, externally funded and contracted out of the State Second Pension. From that date the scheme was closed to new members and future accruals. The fund is valued at least every three years by a professionally qualified independent actuary with the rates of contribution payable being determined by the trustees on the advice of the actuary. The scheme operates as a pooled arrangement, with contributions paid at a centrally agreed rate. As a consequence, no share of the underlying assets and liabilities can be directly attributed to the Union. However full provision is made for the total agreed contributions payable to meet the fund deficit. The provision is based on the total contributions payable at the year end, discounted to net present value.

From 1st August 2011 the Union offered a defined contribution pension scheme provided by Aviva Plc and contribution are accounted for as they fall due.

h) Governance Costs

Governance costs comprise strategic planning, management and organisational costs including legal advice and audit fees.

i) Allocation of Support Costs

Administrative support costs are allocated on the basis of the number of permanent staff in each of the activities. Facilities costs are allocated based on the floor area occupied.

j) Funds

- (i) Restricted funds represent funds raised or donated for a specific purpose which can only be applied by the Trustees for that purpose. Funds raised by clubs and societies are deemed to be restricted for the particular club or society.
- (ii) Designated funds represent amounts allocated by the Trustees, at their discretion, which are earmarked for a particular purpose. They may include funds already expended on fixed assets or funds which are due to be spent on a fixed asset or project in the near future.
- (iii) General funds are amounts generally available to the Trustees and held in accordance with the Reserves Policy.
- (iv) The Pension Fund Reserve represents a negative reserve representing the future liability to fund the deficit on the Students' Union Superannuation Scheme. It equates to the pension scheme. It is treated as a separate reserve because of the long term nature of the liability which, it is anticipated, will be funded by future income streams.

k) Consolidation:

The financial statements consolidate the results of the subsidiary company, KCLSU Limited, which undertakes commercial activities on behalf of the Union and gift aids its annual taxable profits to the Union.

2. College Grant	2016 (£)	2015 (£)
Core Grant	3,900,634	3,675,348
Other Grants	6,189	39,765
	£3,906,823	£3,715,113

Other grants are for restricted purposes.

3. Student Community Venues	Income (£)	Expenditure	2016 Net	2015 Net
Sales	716,298		716,298	757,582
Less: Cost of Sales		(272,134)	(272,134)	(314,441)
			444,164	443,141
Add: Brewers Discounts		11,051	11,051	9,173
Gross Profit			455,215	452,314
Other income				
Entertainment Income	8,744		8,744	9,243
Games Machines Income	1,498		1,498	1,861
Direct Costs				
Staff Costs		(435,120)	(435,120)	(490,783)
Other Costs		(206,214)	(206,214)	(266,880)
			(175,877)	(294,245)
Indirect Costs				
Support Costs (Note 8)		(806,348)	(806,348)	(788,230)
	£726,540	(£1,708,765)	(£982,225)	(£1,082,475)

4. Subsidiary Trading Company	KCLSU Limited	Income (£)	Expenditure (£)	Net 2016 (£)	Net 2015 (£)
	Venues				
	Sales	29,461		29,461	39,723
	Cost of Sales		(7,638)	(7,638)	(11,000)
	Profit			20,823	28,723
	Shop				
	Sales	231,846		231,846	194,695
	Cost of Sales		(121,958)	(121,958)	(90,134)
	Profit			109,888	104,561
	Administrative Expenditure				
	Permanent Staff Costs		(58,081)	(58,081)	(45,079)
	Temporary Staff Costs		(30,623)	(30,623)	(27,400)
	Other Costs		(11,557)	(11,557)	(27,611)
	Management Charge		(14,438)	(14,438)	(13,707)
			(114,699)	(114,699)	(113,797)
	Total	260,307	(244,295)	16,012	19,487
	Gift Aid			(16,012)	(19,487)
	Retained profit			£-	£-

The parent company holds of 100% of the issued ordinary capital in KCLSU Ltd, the trading subsidiary of the Union. KCLSU Ltd is a company registered in the United Kingdom and it undertakes the non-student commercial activities of the Union. The company was incorporated on 12 August 2009. The net assets of KCLSU Limited at the year end amount to £1.

5. Student Representation and Communication	2016 (£)	2015 (£) (As restated)
Student Officer Salaries	138,168	120,246
Other Staff Costs	316,152	342,884
Subscriptions and Affiliation Fees	55,702	53,811
Other direct costs	33,304	40,732
Support Costs (Note 8)	1,040,402	1,049,639
	£1,583,728	£1,607,312

6(a). Student Activity	2016 (£)	2015 (£) (As restated)
Staff Costs	505,841	436,923
Student Activity Group Development	129,439	90,836
Volunteering Project	7,108	6,903
Information and Campaigns	-	170
Student Centres	10,914	11,094
Support Costs (Note 8)	569,257	549,685
	£1,222,559	£1,095,611

6(b). Student Activity Groups	2016 (£)	2015 (£) (As restated)
Staff Costs		
Expenditure from Grant Allocation	287,808	278,745
Expenditure from Self-Generated Funds	505,245	425,534
	£793,053	£704,279

Student Activity Groups are listed in Appendix 1.

7. Staff Costs	2016 (£)	2015 (£) (As restated)
Full Time Staff Salary		
Gross Salaries	1,570,676	1,340,388
Employers N.I.	153,246	127,764
Employers Pension	33,574	35,426
Part Time Students Staff Wages	380,377	431,377
Total Staff Costs	£2,137,874	£1,934,955

The average number of permanent staff during the year was 54 (2015: 47)

The average number of student staff during the year was 130 (2015: 93)

There were two employees earning in excess of £60,000 at the year-end (2015: two)

	2016 (£)	2015 (£) (As restated)
The cost of key management was as follows:		
Trustees Officers	138,168	120,246
Senior management	267,671	239,445
Total Staff Costs	£405,839	£359,691

8. Support Costs	2016	2015 (As restated)
College Space Charge	1,183,584	1,144,440
Staff Costs	653,889	482,928
Depreciation	70,281	66,184
Other	177,662	113,367
Facilities	143,647	145,223
Information Technology	76,270	78,712
Marketing & Communications	89,277	94,783
Provision for Pension Past Service Deficit	19,776	295,343
Governance (note 9)	38,869	16,476
	£2,453,254	£2,437,456

9. Governance	2016 (£)	2015 (£) (As restated)
Audit	10,733	10,800
Legal and Professional	21,089	2,598
Trustee Training	6,386	1,867
Trustee Training	661	1,211
	£38,869	£16,476

10. Fixed Assets Group and Parent	Building Works (£)	Motor Vehicles (£)	Union Equipment (£)	Total (£)
Cost:				
At 31st July 15	149,352	23,535	245,828	418,715
Disposals	-	(23,535)	-	(23,535)
Additions	-	-	112,246	112,246
At 31st July 16	£149,352	£-	£358,074	£554,496
Depreciation:				
At 1st August 15	119,043	23,535	212,657	355,235
Disposals	-	(23,535)	-	(23,535)
Charge for the year	30,309	-	70,212	100,521
At 31st July 16	£149,351	£-	£282,868	£479,289
Net Book Value:				
At 31st July 16	£-	£-	£75,206	£75,205
At 31st July 15	£30,309	£-	£33,171	£63,480

Depreciation is charged to activities to which it relates. An amount of £30,240 was charged to direct costs and £70,281 was charged to support costs

11. Debtors: Group and Parent	2016 (£)	2015 (£)
Trade Debtors	31,550	68,410
KCL Current Account Balance	79,336	99,248
Other Debtors and Prepayments	81,352	120,680
	£192,238	£288,338

12. Creditors: Due within one year Group and Parent	2016 (£)	2015 (£) (as restated)
Due within one year		
Trade Creditors	191,604	171,768
Deferred Income	-	12,700
Provision for Pension Past Service Deficit	43,357	43,357
Other Creditors	296,259	208,805
	£531,220	£436,630

	2016 (£)	2015 (as restated) (£)
Falling due after more than one year		
Provision for Pension Past Service Deficit	594,223	574,447
	£594,223	£574,447

	2016 (£)	2015 (as restated) (£)
Provision for Pension Past Service Deficit		
Brought forward	617,804	441,247
Payments made	-	(118,786)
Adjustments to provisions	19,776	295,343
	£637,580	£617,804

Analysis:		
Due within one year	43,357	43,357
Falling due after more than one year	594,223	574,447
	£637,580	£617,804

13. Funds

	Transfers					
	Brought Forward Balance (As restated) (£)	Income (£)	Expenditure (£)	Funding of Fixed Asset Additions (£)	Charging of Fixed Asset Depreciation (£)	Balance Carried Forward (£)
Restricted						
Student Ac- tivity Groups	275,361	662,902	(505,245)	-	-	433,018
Other student Activities	-	6,189	(6,189)	-	-	-
Total Restricted	275,361	669,091	(511,434)	-	-	433,018
Unrestricted						
Designated Capital Fund	63,480	-	-	112,246	(100,521)	75,205
Pension Fund Reserve	(617,804)	-	(19,776)	-	-	(637,580)
General Re- serve	1,136,806	5,100,790	(5,058,436)	(112,246)	(100,521)	1,167,435
Total Unrestricted	582,482	5,100,790	(5,078,212)	-	-	605,060
Total Funds	£857,843	5,769,881	5,589,646	-	-	1,038,078

The Restricted Student Activity Groups Fund represents the unspent balances of all Student Activity Groups. Other Student Activities represents other restricted grants received from the College applied for specific student activities. The Capital Fund represents the extent to which Union Funds have been utilised to finance Capital works and other fixed assets. The Pension Fund Reserve represents the value of future contribution payable to meet the deficit on the defined benefit pension scheme.

14. Analysis of
Net Assets

	Fixed assets & Investments (£)	Net Current assets (£)	Long term Liabilities (£)	Reserve Balance (£)
Restricted				
Student Activity Groups	-	433,018	-	433,018
Other student Activities	-	-	-	-
Total Restricted	-	433,018	-	433,018
Unrestricted				
Designated Capital Fund	75,205	-	-	75,205
Pension Fund Reserve	-	(43,357)	(594,223)	(637,580)
General Reserve	568	1,166,868	-	1,167,436
Total Unrestricted	75,773	1,123,511	(594,223)	605,060
Total Funds	£75,773	£1,556,528	(594,223)	1,038,078

15. Operating
Lease
Commitment

At 31 July 2016, KCLSU had annual commitments under non-cancellable operating leases as detailed below;

	2016 (£)	2015 (£)
Equipment operating lease expiring within two to five years		
Photocopier	-	2,522
Total	-	£2,522

The amount paid during the year in respect of operation lease for equipment was £2,522.

16. Pension Arrangements

KCLSU participates in the Students' Union Superannuation Scheme, which is a defined benefit scheme whose membership consists of employees of students' unions and related bodies throughout the country. Benefits in respect of service up to 30 September 2003 are accrued on a "final salary" basis, with benefits in respect of service from 1 October 2003 accruing on a Career Average Revalued Earnings (CARE) basis. With effect from 30 September 2011 the Scheme closed to future accrual.

The most recent Valuation of the Scheme was carried out as at 30 June 2013 and showed that the market value of the Scheme's assets was £80,910,623 with these assets representing 52% of the value of benefits that had accrued to members after allowing for expected future increases in earnings. The deficit on an ongoing funding basis amounted to £73,849,000.

The assumptions which have the most significant effect upon the results of the Valuation are those relating to the rate of return on investments and the rates of increase in salaries and pensions.

The following assumptions applied at 30 June 2013:-

- The investment return would be 6.1% per annum before retirement and 4.1% per annum after retirement
- Pensions accruing on the CARE basis would revalue at 3.6% per annum.
- Present and future pensions would increase at rates specified by Scheme rules with appropriate assumptions where these are dependent on inflation.

The 2013 Valuation recommended a monthly contribution requirement by each Participating Employer expressed in monetary terms intended to clear the ongoing funding deficit over a period of 17 years and will increase by at least 5% each year. These contributions also include an allowance for the cost of the ongoing administrative and operational expenses of running the Scheme.

Full provision is made in the accounts for the total amount of contributions payable to meet the funding deficit as shown in note 12. The provision is based on the discounted value of future contributions. The contributions payable will be formally reviewed following completion of the next valuation due with an effective date of 30 June 2016. This valuation has not been received at the time of approval of these accounts. Surpluses or deficits which arise at future valuations will impact on KCLSU's future contribution commitment. In addition to the above contributions, KCLSU also pays its share of the Scheme's levy to the Pension Protection Fund.

From 1st August 2011 the Union introduced a new defined contribution scheme, the KCLSU Group Personal Pension Plan. This is administered by Foster Denovo, independent financial advisers, and provided by Aviva plc. The employee contribution rates for this range from 3% of salary upward and KCLSU matches this from 3% to a maximum of 6% of salary. From 1st July 2015, the Union also started to participate in the government NEST (National Employment Savings Trust) scheme.

17. Related Party Transactions

The Students' Union is constituted under the King's College London Charter and its own Constitution. King's College London provides a range of support services to the Union and in addition provides grants and loan facilities.

Trustees were reimbursed for expenses incurred in the course of their duties to the value of £122 (2015: £149). Trustee Officers are remunerated for their executive responsibilities in accordance with the Union constitution. Five trustees of the Company received payment for their services as Sabbatical Officers of the Union totalling £119,532 for the year ended 31st July 2016 (2015: £120,246) as set out in note 7.

18. Taxation

The Union is a registered charity and thus entitled to the exemptions from tax available to charities.

19. First time adoption of FRS 102

In preparing the accounts, the Trustees have applied the accounting policies required by FRS 102 and the Charities SORP FRS 102 as shown in reconciliations below:

Reconciliation of opening funds balance

Reconciliation of surplus for the year ended 31 July 2015	At 31 July 2015 (£)
As previously reported	107,110
Increase in pension deficit provision	(262,347)
As reported under FRS102	£(155,237)

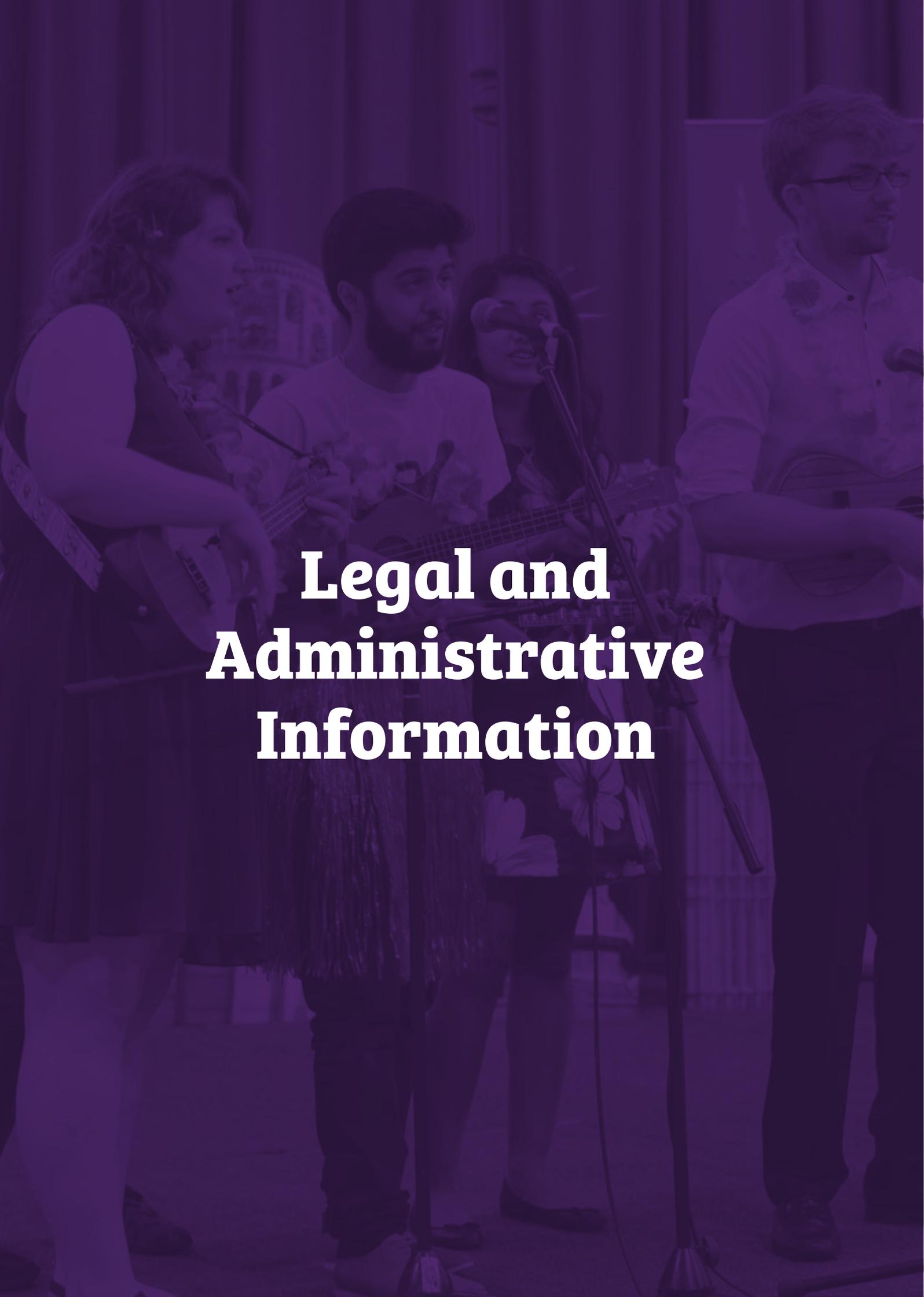
Reconciliation of Reserves As at 31 July 2014	Pension Reserve (£)	General Reserve (£)
As previously reported	-	1,042,382
Recognition of pension deficit provision	(441,247)	-
As reported under FRS102	£(441,247)	£1,042,382

As at 31 July 2015	Pension Reserve (£)	General Reserve (£)
As previously reported	-	1,222,596
Recognition of pension deficit provision	(617,804)	(85,790)
As reported under FRS102	£(617,804)	£1,136,806

Adjustments made to comparative Net Assets	Debtors (£)	Creditors (£)	Long term Liabilities (£)
As previously reported	374,128	393,273	-
Recognition of pension deficit provision	(85,790)	43,357	574,447
As reported under FRS102	£288,338	£436,630	£574,447

The Pension Deficit Provision represents the discounted value of future contributions payable to the Students' Union Superannuation Scheme to fund the scheme deficit. Under FRS 102 this liability needs to be recognised on the Balance Sheet for the first time. The increase in the provision during 2014/15 reflects the updated actuarial valuation which significantly increased the contributions payable.

20. Comparative Statement of Financial Activity (as restated)	Unrestricted Funds 2015 (£)	Restricted Funds 2015 (£)	Total 2015 (£)
Income and Endowments From:			
Donations and Legacies			
College Grant	3,675,348	39,765	3,715,113
Charitable Activities			
Student Community Venues	768,686	-	768,686
Student Activity Groups	-	481,236	481,236
Other Trading Activities			
Rental Income and Premises Hire	4,370	-	4,370
Sponsorship Income	65,085		65,085
Subsidiary Company Income	234,418		234,418
Investments			
Interest Receivable	5,275	-	5,275
Other			
Other Income	82,680	-	82,680
	4,835,862	521,001	5,356,863
Expenditure On:			
Raising Funds			
Sponsorship Expenditure	38,806	-	38,806
Subsidiary Company Expenditure	214,931	-	214,931
Charitable Activities			
Student Community Venues	1,851,161	-	1,851,161
Student Representation & Communication	1,568,812	38,500	1,607,312
Student Activity	1,094,346	1,265	1,095,611
Student Activity Groups	278,745	425,534	704,279
	5,046,801	465,299	5,512,100
Net Income / (expenditure) For the Year	£(210,939)	£55,702	£(155,237)

A photograph of a four-member band performing on stage. The band consists of a woman on the left playing a guitar, a man in the center playing a guitar, a woman on the right playing a guitar, and a man on the far right playing a guitar. They are all looking towards the right side of the frame. The image is overlaid with a semi-transparent purple filter. The text "Legal and Administrative Information" is centered over the image in a white, bold, sans-serif font.

Legal and Administrative Information

Financial Statements The financial statements comply with the Charity Commission's Statement of Recommended Practice FRS 102 (Charity SORP FRS 102), the Companies Act (2006), and the Education Act (1994).

Charity Status King's College London Students' Union is registered charity number 1136729 and a company limited by guarantee, number 5762196. King's College London Students' Union is governed by its Articles of Association. King's College London Students' Union operates as KCLSU.

KCLSU Ltd, a wholly owned subsidiary of KCLSU, was incorporated on 12 August 2009. The accounts of the subsidiary are consolidated within the annual accounts for the Union.

Charity Objects The Charity's objects are to advance the education of students at King's College London for the public benefit in particular by providing sporting, social, cultural and recreational opportunities, advancing welfare and physical and mental wellbeing of students, providing representation, advice and assistance to students and promoting contact and co-operation between students.

Registered Office Macadam Building, Surrey Street, London WC2R 2NS

Board of Trustees The Board's role is to set KCLSU's strategic direction, monitor the delivery of its charitable objectives, uphold its values and governance; guide, advise and support the Student Officers and the Chief Executive.

The Trustees who served during the year are listed below, together with incoming trustees whose term of office commenced on or before 1st August 2016. Trustees also aim to serve on Sub-Committees of the Board which cover organisational Performance, Audit Risk and Compliance (ARC), Human Resources (HR) and Governance and Policy (G&P) respectively. The Board and each Board Committee are led by a Chair.

The Chair of the Board of Trustees - Ben Hunt

	Term started	Term Ended	Sub-Committee membership
Peter Oden	12/02/2013		Performance Chair
Ian Jeffrey	13/12/2011		G&P Chair
Uzair Patel	04/12/2015		ARC Chair
Sonika Sidhu	05/11/2015		HR Chair
Nadine Almanasfi	02/07/2015	31/07/2016	Performance, G&P and HR
Rachel Williams	02/07/2015	31/07/2016	ARC and G&P
Joe Simpson	18/08/2015	31/07/2016	ARC
Sophia Koumi	11/08/2014	31/07/2016	ARC
Ben Hunt	02/07/2015		HR and G&P
Momin Saqib	01/08/2016		ARC, Performance and HR
Mahamed Abdullahi	01/08/2016		G&P
Jack Haywood	01/08/2016		ARC, Performance and HR
Mariya Hussain	05/11/2014		G&P
Amin Habib	26/11/2015		G&P
Benjamin Judge	06/11/2013	30/11/2015	ARC and G&P

	Term started	Term Ended	Sub-Committee membership
Ahmed Gul	06/11/2013	30/11/2015	ARC
Sohinee Ghosh	05/11/2014	30/11/2015	ARC and HR
Umar Khan	26/11/2015		ARC
Thomas Dempster	26/11/2015		Performance
Natalie Faber	01/08/2016		G&P

Senior Leadership Team

The role of the Senior Leadership Team is to realise and implement KCLSU's vision, mission and strategy; monitor the delivery of its operational objectives; uphold its values whilst developing the organisation and guide, advise and support the full and part time staff. The Senior Leadership Team is led by the Chief Executive.

The Chief Executive and the members of the Senior Leadership Team who served during the year to 31 July 2016 were:

Imogen Wiltshire Chief Executive	Richard Dana Finance Director	Sital Gandesha Head of Operations
Denise Leander (Resigned 15 May 2016) Deputy Chief Executive	Rhian Johns Director of Communications and Campaigns	

Student Officers

The role of the Student Officers is to represent students at King's College London and to influence change within KCLSU, at King's College London and externally via the National Union of Students. The Student Officers, who are also Trustees, are elected by the students of King's College London and are led by the President.

The Student Officer team who served were as follows:

	During the year 2015/16	During the year 2016/17
President	Nadine Almanasfi	Ben Hunt
Vice President for Education (Arts and Sciences)	Ben Hunt	Mariya Hussain
Vice President for Welfare	Rachel Williams	Mahamed Abdullahi
Vice President Activities and Development	Joe Simpson	Momin Saqib
Vice President for Education (Health)	Sophia Koumi	Jack Haywood

Principal Places of Business

KCLSU at Strand Campus / Registered Office
Macadam Building, Surrey Street
London, WC2R 2NS

KCLSU at Waterloo Campus
First Floor, Franklin-Wilkins Building
Stamford Street
London, SE1 9NH

KCLSU at Guy's Campus
West Wing, Guy's Campus
King's College London
London, SE1 9RT

KCLSU at Denmark Hill (IoPPN)
Institute of Psychiatry
16 De Crespigny Park
London, SE5 8AF

Professional Advisors

Legal Advisers

TLT Solicitors

20 Gresham Street
London, EC2V 7JE

**Bates, Wells and
Braithwaite LLP**

2-6 Cannon Street
London, EC4M 6YH

Bankers

MetroBank

1 Southampton Row,
London, WC1B 5HA

Triodos Bank

Deanery Road,
Bristol, BS1 5AS

Auditors

Knox Cropper

8/9 Well Court,
London, EC4M 9DN

KCLSU

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King's College London Students' Union trading as KCLSU

Registered in England and Wales, as a company limited by guarantee CRN5762196

Registered office: Macadam Building, Surrey Street, London WC2R 2NS

KCLSU is a registered charity – number 1136729

**Networks
and affiliations**

During the year KCLSU was affiliated to or joined the following bodies at the following costs:

Advice UK: £339

BUCS (British Universities and Colleges Sports): £9,844

CSV (Community Service Volunteers): Free

NUS (National Union of Students): £51,472

Volunteering England: Free

Nightline: £2,208

A photograph of two young men, one Black and one white, both wearing patterned shirts and backward caps. The Black man on the left has a 'BLACK LIVES MATTER' sign pinned to his shirt and is holding a cigarette in his mouth. The white man on the right is wearing glasses. The entire image has a teal color overlay.

Appendix 1 – Societies

KCLSU had the following Student Activity Groups during the year ending 31/07/2016

ABACUS
Action Palestine
Afghan Welfare Society
African-Caribbean Society
Ahlul Bayt
Amicus
Amnesty International
Anatomy Society
Animal Rights
Anime & Manga Society
Arabic Society
Art Society
Articaine Society
Asian Medical Students Association (AMSA)
Asset Management
Atheist, Humanist and Secular Society
Baking Society
Bangladeshi Society
Bhangra Society
Bioscience Students Association
Breakin' KCL
Bright Futures
British Chinese Dental Student Association
Buddhist Society
Bulgarian Society
Canadian & American Society
Cardiology Society
Catholic Society
Cheese Society
Chemistry Society
Chess Society
Chinese Society
Christian Medical Fellowship
Christian Union Guy's
Christian Union Strand
Circus Skills Society
Classics Society
Cocktail Society
Conservative
Consulting & Financial Advisory
CoppaFeel
Creative Writing Society
Cypriot Society
Czech and Slovak Society
Dance Society
Debating Society
Defend Our NHS
Dhol Academy
Diplomacy Society
Disability Awareness
Diwali Show
DJ Society
Dutch Society
Economics & Finance Society
EcoSoc
Egyptian Society
Emergency Medicine
Engineering Society
English Literary Society
Entrepreneurial & Investment Society
Erasmus Society
European Society
Extended Medical Degree Programme Society
FaceOff Society
Fashion Society
Filipino Society
Film Society
Folk Society
French Society
Friend and Students Supporting Israel Society
Friends of Medicins Sans Frontieres
Future Frontiers
Future Society
Gastro Society
Geek Society
General Peppers Society
General Practice Society
Geography Society
German Society
Gilbert and Sullivan Society
GKT Music Society
Global Brigades
Global Health Society
Gospel Music Society
Hellenic Society
Henna Society
Hindu Society
Hispanic Society
History Society
Horticultural Society
Hot Chocolate Society
Hungarian Society
India Society
Indonesia Society
Infectious Diseases & Immunobiology Society
Innovation Forum
Integrative Medicine Society
Intensive Care and Acute Medicine Society
International Development Institute Society
International Socialists Society
International Students Society
Intersectional Feminist Society
Investment & Banking Society
IoPPN Student Forum
Iran Society
Islamic Society
Italian Society
Japan Society
Jewish Society
Kashmir Solidarity
KCL Citizens
KCL Radio
Kenyan Orphan Project
King's College Chorus

King's Fools
 King's Opera
 King's Players
 King's Shakespeare Company
 King's Talks
 King's TV
 Kingspeak
 Krishna Consciousness Society
 Labour
 Language Exchange Society
 Latin American Society
 Law for Non-Law Society
 Left Forum
 Legal, Commercial & Investment
 LGBT+ Society
 Liberal Arts Society
 Life Society
 LINKS
 Looking Glass Magazine
 Magic & Hypnosis Society
 Malaysian Society
 Mandarin Debating Society
 Marrow Society
 Marxist Society
 Maxwell Society
 Medical Education and Research Journals
 Meditation Society
 MedSIN KCL
 Mexican Society
 Mind Brain Forum
 Mission Medicine Society
 Modern Music Society
 Mooting Society
 MSA (Medical Students Association)
 MSA Musical Theatre
 Musical Theatre
 My Life My Say
 Nepalese Society
 Neuroscience Society
 Neurosurgery Society
 Nursing and Midwifery Society
 Obstetrics & Gynaecology Society
 Oncology Society
 Ophthalmology Society
 Oral & Maxillofacial Society
 Orthopaedic Society
 Overseas Christian Fellowship
 Paediatric Society
 Pakistani Society
 Palliative Care Society
 Party Games Society
 Pharmacology Society
 Pharmacy Society
 Philosophy Society
 Photo Society
 Physiotherapy Society
 Politics Society
 Politics, Philosophy and Law Society
 Pro Bono Society
 Public Affairs & Communications
 Public Awareness & Social Service (PASS)
 Raaga Society
 Radiology Society
 RAG
 ReachOut Mentoring Society
 Real Estate & Property
 WaterAid
 Wilderness Medicine Society
 Rhetoric Society
 Roar News
 Robotics Society
 Rock Music Society
 Rolling Tones
 Rotaract Club
 Running a Mock
 Russian Society
 Saudi Society
 Saving Londoners' Lives
 Scandinavian Society
 Sexpression
 Sherlock Society
 Sikh Society
 Singapore Society
 SoberSoc
 Somali Society
 Sri Lankan Society
 STAR
 Stop the Traffik
 Stranded Magazine
 Streetlaw
 Student Healthcare and Leadership Association
 Students 4 Rare Diseases
 Students for a Free Tibet KCL
 Students4Syria
 Surgical Society
 Tamil Society
 Tea Society
 Teach First
 Team Up
 Tech Society
 Thai Society
 Theology Society
 Think Mental
 Think Tank
 Ukulele Society
 UN Association
 UN World Food
 UNICEF
 Universities Allied for Essential Medicines
 Urban Underground (Double U)
 Video Gaming & eSports Society
 Vietnamese Society
 War Studies Society
 Wine Society
 Women & Politics Society
 Women in Finance
 Women in Medicine Society
 WWF
 Young Epilepsy

Appendix 1 - Clubs

American Football
Athletics
Barbell
Boat Club
Boxing
Cheerleading
Cycling
Darts
Equestrian
FITE
Fitness Feat
GKT Cricket (Mens)
GKT Football (Mens)
GKT Football (Womens)
GKT Hockey (Mens)
GKT Hockey (Womens)
GKT Netball
GKT Rugby (Mens)
GKT Rugby (Womens)
Jiu Jitsu
Judo
Kabaddi
Karate
KCL Badminton
KCL Basketball (Mens)
KCL Basketball (Womens)
KCL Cricket (Mens)
KCL Cricket (Womens)
KCL Fencing
KCL Football (Mens)
KCL Football (Womens)
KCL Golf
KCL Handball
KCL Hockey (Mens)
KCL Hockey (Womens)
KCL Netball
KCL Rugby (Mens)
KCL Rugby (Womens)
KCL Sky Divers
KCL Squash
KCL Surf
Kung Fu
Lacrosse
Mixed Martial Arts
Motorsport
Mountaineering
Muay Thai
Pole Fitness
Rifle
Rollersports
Rounders
Sailing
Snowsports
St. Thomas' Hospital Croquet
Swimming & Waterpolo
Table Tennis
Taekwondo

Ten Pin Bowling
Tennis
Trampolining
Triathlon
Ultimate Frisbee
Volleyball
Weightlifting
Wing Chun
Yoga & Pilates

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